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#### 1. Financial Statements

# 1.1 Opinion

The audit of the financial statements of the Sri Lanka Convention Bureau ("Bureau") for the year ended 31 December 2024 comprising the statement of financial position as at 31 December 2024 and the statement of financial performance, statement of changes in equity and cash flow statement for the year then ended, and notes to the financial statements, including material accounting policy information, was carried out under my direction in pursuance of provisions in Article 154(1) of the Constitution of the Democratic Socialist Republic of Sri Lanka read in conjunction with provisions of the National Audit Act No. 19 of 2018 and Finance Act No. 38 of 1971. My comments and observations which I consider should be report to Parliament appear in this report.

In my opinion, the accompanying financial statements give a true and fair view of the financial position of the Bureau as at 31 December 2024, and of its financial performance and its cash flows for the year then ended in accordance with Sri Lanka Public Sector Accounting Standards.

# 1.2 Basis for Opinion

I conducted my audit in accordance with Sri Lanka Auditing Standards (SLAuSs). My responsibilities, under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

# 1.3 Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Public Sector Accounting Standards, and for such internal control as management determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bureau's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intend to liquidate the Bureau or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bureau's financial reporting process.

As per Section 16(1) of the National Audit Act No. 19 of 2018, the Bureau is required to maintain proper books and records of all its income, expenditure, assets and liabilities, to enable annual and periodic financial statements to be prepared of the Bureau.

#### 1.4 Audit Scope

My objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Sri Lanka Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Sri Lanka Auditing Standards, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
  error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
  are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness
  of the Bureau's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bureau's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Bureau to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

The scope of the audit also extended to examine as far as possible, and as far as necessary the following;

- Whether the organization, systems, procedures, books, records and other documents have been properly
  and adequately designed from the point of view of the presentation of information to enable a continuous
  evaluation of the activities of the Bureau, and whether such systems, procedures, books, records and
  other documents are in effective operation;
- Whether the Bureau has complied with applicable written law, or other general or special directions issued by the governing body of the Bureau;

- Whether the Bureau has performed according to its powers, functions and duties; and
- Whether the resources of the Bureau had been procured and utilized economically, efficiently and effectively within the time frames and in compliance with the applicable laws.

# 1.5 Non-compliance with Laws, Rules, Regulations and Management Decisions etc.

#### **Reference to Laws, Rules** Non-compliance Management Recommendation Regulations etc. **Comment** The objectives of the Bureau Sub- section (b), (e) and common policy Action should (h) of the Paragraph 42 of are to provide a common aimed at promoting Sri taken in accordance Chapter VIII of policy aimed at ensuring the Lanka as a destination with the provisions of marketing of Sri Lanka as a Tourism Act No.38 of 2005 in the tourism industry the Act. is currently in progress. venue in the tourism industry, prescribe professional The delay standards persons or developing the policy is organizations involved in due to ongoing handling conventions. discussions focused on meetings, exhibitions, etc., and enhancing and to provide guidance to the Sri strengthening current Tourism Promotion market structure and Bureau in promoting Sri Lanka amalgamation of as tourist destination. tourism entities. However, the Bureau had not been achieved the said objectives as of the year under

#### 2. Financial Review

review

#### 2.1 Financial Result

The operating result of the year under review amounted to a deficit of Rs.65,290,130 and the corresponding surplus in the preceding year amounted to Rs.36,103,317. Therefore, a deterioration amounting to Rs.101,393,447 of the financial result was observed. The reasons for the deterioration are increase in marketing related expenses by Rs.97,945,655 and depreciation & amortization expenses by Rs.3,550,276.

# 3. Operational Review

**Audit Issue** 

#### 3.1 Identified Losses

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A	A fixed	deposit	amounting	to	Fixed deposits were withdrawn Foreca	st cash flow	shou	ıld be
Rs.80,342,145 had withdrawn 22 days			ithdrawn 22 d	lays	due to the urgent need for cash prepare	prepared accurately and		and
prior to its one-year maturity date, as a			naturity date, a	as a	at the time, as funds were investr	ment should	be	done
result, the loss incurred to the Bureau			ed to the Bur	eau	required for the Southern MICE accord	ingly.		

**Management Comment** 

Recommendation

Expo and IMEX, and the TDL for March 2024 had not yet been received.

# 3.2 Operational Inefficiencies

#### **Audit Issue**

Although separate institutions namely the Convention Bureau and the Sri Lanka Tourism Promotion Bureau (SLTPB) had been established under the Tourism Act No. 38 of 2005, both share similar objectives relating to marketing and promotion for the development of tourism in Sri Lanka. Certain events, such as the MICE EXPO and other fairs, had been conducted jointly. This matter was discussed in the Committee on Public Enterprises (COPE) meeting held on 26 November 2021, where directives were issued to amalgamate Convention Bureau, SLTPB, Sri Lanka **Tourism** Development Authority, and Sri Lanka Institute of Tourism and Hotel Management. However, one of these institutions had not complied with the COPE directives continued and to operate independently, incurring separate costs while pursuing the same objectives.

#### **Management Comment**

The directions of the COPE Committee are being considered in the ongoing policy discussions.

#### Recommendation

The amalgamation of the Convention Bureau, the SLTPB, the Sri Lanka Tourism Development Authority, and the Sri Lanka Institute of Tourism and Hotel Management should be carried out in accordance with the directives issued by the Committee on Public Enterprises

### 3.3 Human Resources Management

#### **Audit Issue**

As per paragraph 3.4 of Operational Manual for State Owned Enterprises (SOE) in Public Enterprises Circular No.01/2021 dated 16 November 2021, it is required that each SOE has a succession plan. However, the Bureau had not prepared a succession plan to date.

# **Management Comment**

A succession plan for recruiting cadre positions based on the Scheme of Recruitment (SOR) is in place, and all positions are to be advertised in newspapers (in all three languages) as per the current Scheme of Recruitment.

# Recommendation

A succession plan should be prepared for the Bureau.

# 4. Accountability and Good Governance

# 4.1 Corporate Plan

# **Audit Issue**

Guidelines Paragraph 2.3 of on Corporate Governance in Public Enterprises Circular No.01/2021 dated 16 November 2021, the strategic plan should be prepared for a five-year period and submitted to the General Treasury. Furthermore, the plan should be updated annually in line with changes in the business environment and submitted to the General Treasury no later than 15 days prior to the commencement of the ensuing year. However, a strategic plan for the Bureau was prepared for a four-year period from 2020-2023 and has not been updated to date.

# **Management Comment**

The preparation of a five-year strategic plan has been delayed due to ongoing policy discussions and amalgamation of tourism entities.

# Recommendation

The strategic plan should be prepared for a five years period; keep updated every year and submitted to the Treasury.